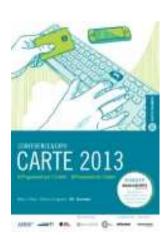
BAIN & COMPANY





Mobile & Contactless Payments

Carte 2013 – Sessione A2

Milano, 5 dicembre 2013

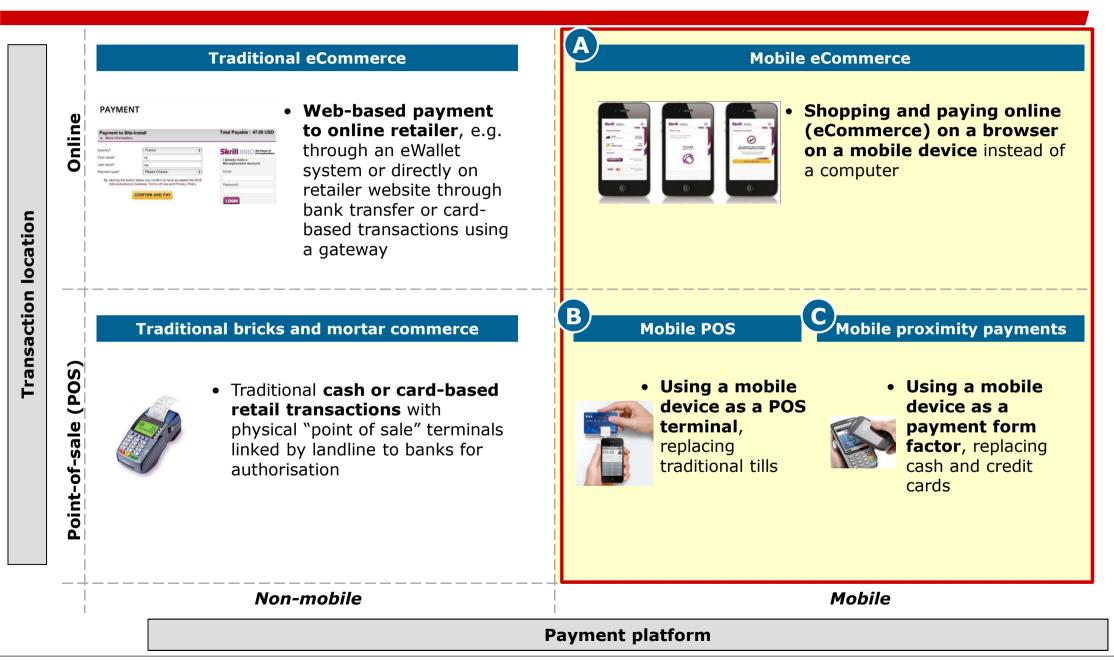
L'agenda e il ns panel di esperti

Esperto		Tema
Ilario Bolis	DG Verifone	Interattiva, mobile e sicura. Soluzioni per una Customer Experience completa
Stefania Gentile	Dir. Mktg Intesa SanPaolo	Elementi chiave per il successo nel Mobile Payment
Marco Agosto	Resp Mktg Strat Veneto Banca	Focalizzazione, Fisicità, Personalizzazione nell'offerta contactless
Guido Arnone	CTI&D Expo 2015	Innovation Opportunities
Fabio Lalli	CEO - IQII	Nuove esperienze nei processi di pagamento
Giancarlo Celentano	Giesecke & Devrient	NFC: un ecosistema complesso

Current trends driving payment transformation

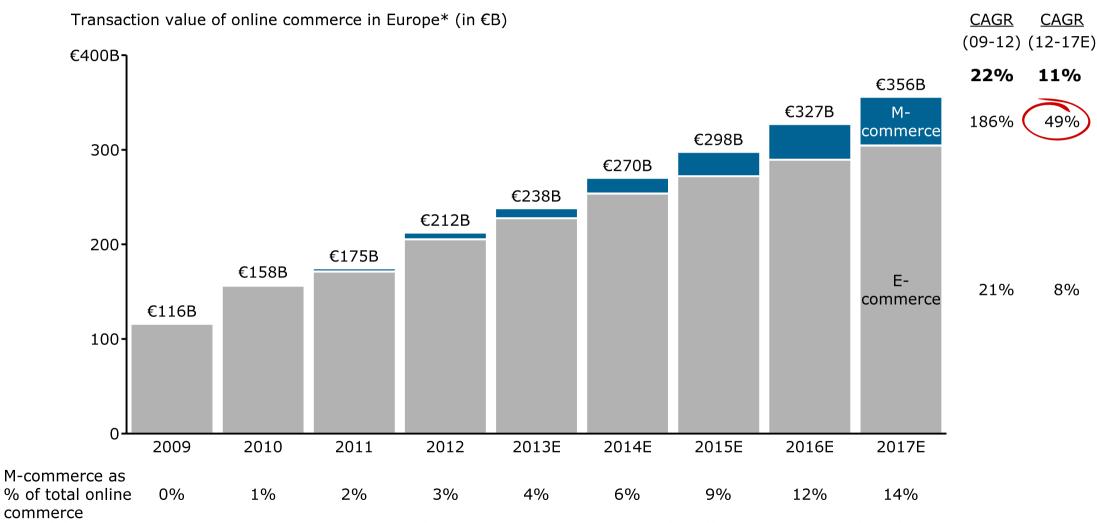
Consumers expect to buy when and where they want Consumers and desire seamless integration across channels Merchants are becoming channel agnostic and Retailing encouraging multi-channel behaviour from their clients Small Smaller merchants demanding electronic payments in the offline world merchants Online Online specialists are raising the bar for payments functionality functionality Supporting technology, notably NFC, enables new **Technology** solutions Major players are circling the payments space, and may **New entrants** soon act to transform the industry

Overall, this growth of mobile payments will be driven by 3 uses of mobile devices



Mobile online commerce will increasingly drive online commerce in Europe

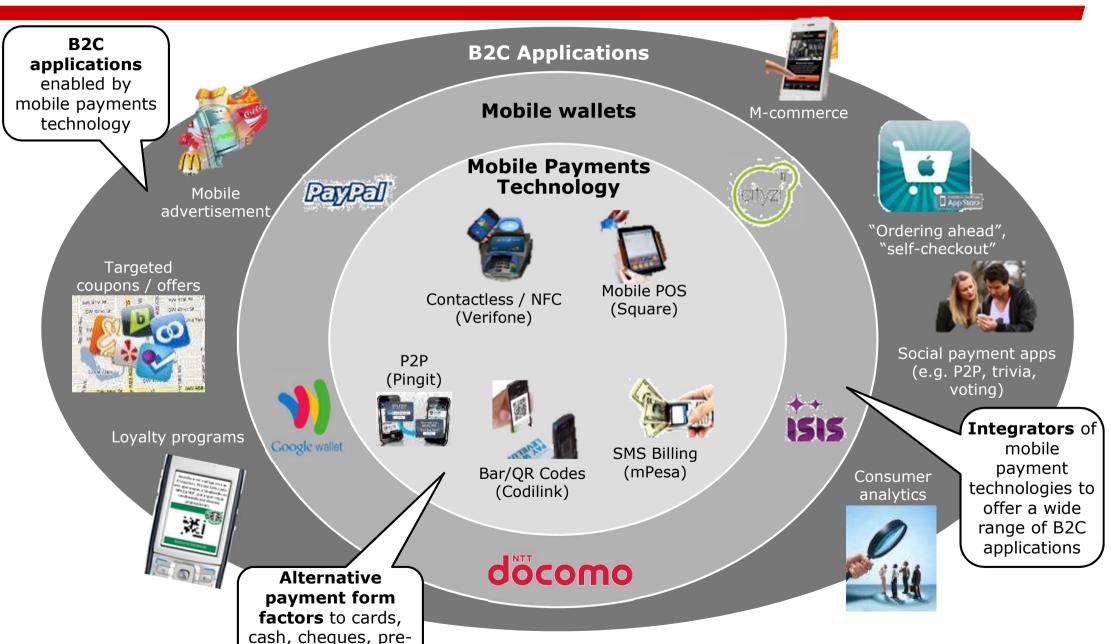
5 COUNTRIES PRELIMINARY



Note: (*) Scope including France, UK, Germany, Spain & Italy; Value of online commerce including all transactions made through PC or mobile devices (B2C, P2P)

Source: Datamonitor (September 2013); OandA.com

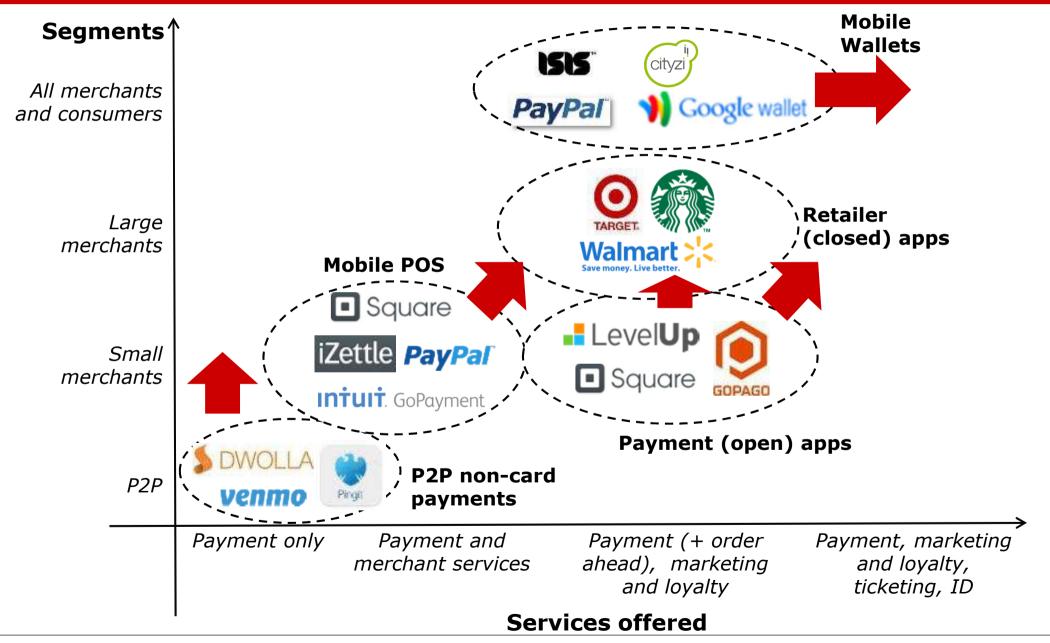
One outcome of these trends is the emergence of new mobile payment options



paid, etc.

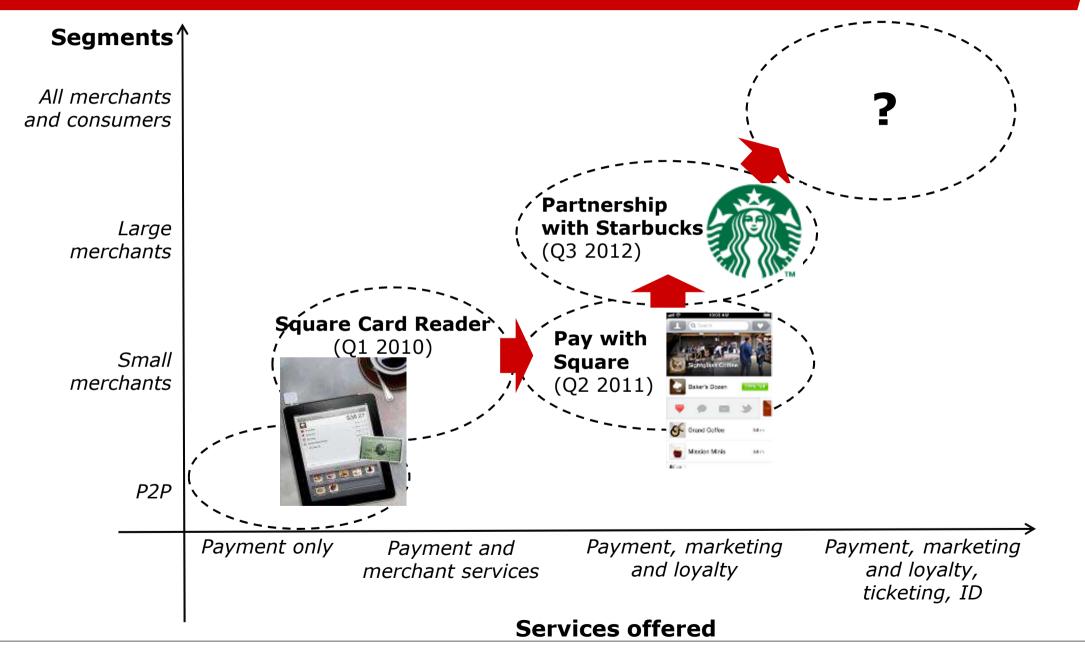
This information is confidential and was prepared by Bain

Players are moving towards convergence of segments and service offerings



Example: Square is rapidly developing and expanding along the curve





Success factors are common for new payment methods

Business model (product offerings, economics)

Create attractive consumer and merchant value propositions

Expand profit pools or share economics equitably (do not expect to only steal share)

Ability to execute

Ability to finance investment levels needed for ubiquity

Execution strategy

Solve one side of the equation first merchant / consumer)

Start with local ubiquity, the invest to create broader markets

Set standards, with regulators if necessary

Create partnerships and alliances